

# INDEX

---

## A

- Accident/incident reports · 55
- Acronyms · 177
- Administered assets and liabilities · 74
- Administered cash flows · 76
- Administered revenues and expenses · 72
- Advertising and market research · 60
- Agency
  - Assets and liabilities · 73
  - Cash flows · 75
- Appointments to Boards · 58
- Asset management · 60
- Audit Committee · 45
- Australian National Audit Office (ANAO)
  - reports · 46, 68–69
- Australian Office of Financial Management
  - Role and functions · 3

---

## B

- Benchmark parameters · 34

---

## C

- Career Development System · 47, 51
- Cash management · 9, 23–29
- Change in Commonwealth
  - Government securities on issue · 130–32
- Commonwealth Government securities on issue (total) · 124–26

- Commonwealth Government securities on issue for the States and Territories · 165–70
- Commonwealth investments · 141
- Commonwealth term deposits · 25, 141
- Competitive tendering and contracting · 58, 59
- Compliance index · viii
- Consultants · 58
- Contents · v
- Corporate governance · 45

---

## D

- Debt issuance · 8–9, 15–29, 143–46
- Debt redemption · 15–29, 149–64
- Delegations · 61
- Discretionary grants · 60

---

## E

- EL2 Leadership Development Program · 51
- Employee Assistance Program · 51, 55
- Enquiries · x
- Exchange rates · 123
- External scrutiny · 45

---

## F

- Financial and staffing resources table · 7
- Financial performance — Agency items · 11
- Financial Statements · 67
- Foreign currency denominated securities · 139–40

Freedom of Information · 60  
Applications · 63

---

## *G*

Glossary · 171  
Graduate recruitment · 50  
Guide to the report · ix

---

## *I*

Indigenous Cadetship Program · 57  
Industrial democracy · 54  
Internal audits · 46

---

## *L*

Legislative and administrative  
requirements · 10  
Letter of transmission · iii

---

## *M*

Management of human resources · 47  
Market value of the Commonwealth  
portfolio · 38

---

## *N*

Net funding requirement reconciliation  
· 16  
Notes to the Financial Statements · 79

---

## *O*

Occupational health and safety · 55  
Operating statement · 71  
Organisational structure chart · 4  
Outcome and output information · 5  
Outcome and output structure chart · 5

---

## *P*

Part-Time Work and Job Sharing Policy  
· 57  
Performance information · 8  
Performance Management System · 47,  
54  
Portfolio management · 9, 33–41  
Principal contractual debt obligations ·  
133–34  
Purchasing · 59

---

## *R*

Recruitment and succession planning ·  
49  
Remuneration  
non Senior executive service · 53  
Senior executive service · 53  
Reporting on debt management · 11  
Resourcing for AOFM outcomes · 7  
Review by the CEO · xi

---

## *S*

Schedule of commitments · 77  
Schedule of contingencies · 78  
Senior Executive Leadership Capability  
Framework · 50, 53  
Senior executive service  
performance appraisal · 53  
remuneration · 53  
Staffing · 52, 54, 58  
Stock of Commonwealth Government  
securities · 121  
Succession planning · 49  
Swap Counterparty Credit Policy · 10,  
40–41  
Swap portfolio · 129  
Swap transactions · 35, 40–41, 147

---

## *T*

Training and development · 51  
Treasury Adjustable Rate Bonds · 17,  
23, 35, 137  
Treasury Certified Agreement · 48, 54  
Treasury Fixed Coupon Bonds · 8–9,  
16, 17, 19–22, 34, 35, 135–36, 144  
Treasury Indexed Bonds · 9, 16, 17,  
22–23, 35, 137, 144  
Treasury Management Model · 47

Treasury Notes · 9, 16, 17, 23–29, 35,  
138, 145–46

---

## *W*

Workplace diversity · 56  
Workplace Harassment Contact  
Officers · 57  
Workplace Relations Committee · 48,  
54, 57